

MOREE GOLF CLUB LTD
ABN 94 000 852 200

FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

MOREE GOLF CLUB LTD
ABN 94 000 852 200

FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

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Your directors present their report on the company for the financial year ended 31 July 2021.

Principal Activities

The company's principal activities is to provide sporting facilities and licensed club premises to its members and guests for the playing, encouragement and promotion of golf within the Moree and district community.

These principal activities assist in achieving the short term and long term objectives of the company by:

- providing sporting facilities for the members and the community.
- providing entertainment, dining, gaming and social facilities for members and the community.
- providing turnover, cash flow and profit to meet the financial objectives of the company.

Short and Long Term Objectives of the Company

The company has identified the following short term objectives:

- to provide services to members commensurate with industry needs and regulatory requirements.
- to commence a program to install a fully automated course watering system.
- to encourage more members to use club sporting facilities.
- to meet financial viability and accountability requirements.
- to provide a workplace that is compliant with industry standards and the Fair Work Act.

The company has identified the following long term objectives:

- to ensure a sustainable club.
- to continue to be financially secure.
- to undertake feasibility study for motel development
- to grow the company operations in accordance with member interests.

Strategies

The company has adopted the following strategies in order to achieve these objectives:

- the monitoring of the ongoing business and strategic plan that identifies the future for the club and the initiatives that will need to be implemented to promote the club.
- the preparation of an annual budget for financial performance and the regular review of the company performance against the budget by management and directors and long term budgets that consider the member service needs, infrastructure needs, service delivery, employment costs and maintaining prudent levels of working capital and liquidity in investment of funds surplus to current needs.
- the review of the company compliance with work health and safety and compliance with employment law including the Fair Work Act.
- the preparation of a business and strategic plan to identify the opportunities and strengths of the company to provide a sustainable industry.

Performance Measurement

The company uses the following key performance indicators to measure performance:

- Profit, after income tax expense, for the financial year was \$751,129.
- Cash flow from operating activities for the financial year was \$1,013,444.
- Membership for the financial year was 1,735.
- The company has complied with all Work, Health and Safety, Employment and Environmental requirements.

DIRECTORS REPORT
FOR THE YEAR ENDED 31 JULY 2021

Directors Information

Directors

The names of the directors in office at any time during, or since the end of, the year and the period that each director has been in office:

Directors Name	Special Responsibilities	Period as Director
A King	President	Appointed 30 November 2015
D Chomley	Treasurer	Appointed 30 October 2008
M McLaren	Director	Appointed 30 January 2017
G Taunton	Director	Appointed 26 February 2010 Resigned 16 November 2020
K Wharton	Director	Appointed 14 December 2012
P Burey	Director	Appointed 24 November 2014
P Nolan	Director	Appointed 25 September 2017 Resigned 16 November 2020
T Munro	Director	Appointed 19 November 2018
S Brooker	Director	Appointed 16 November 2020
D Devney	Director	Appointed 16 November 2020
G Bartel	Director	Appointed 16 November 2020

Company Secretary

Scot McLeod was appointed to the position of Company Secretary in May 2015. Scot has been employed within the club industry as a Club Manager since 2003.

**DIRECTORS REPORT
FOR THE YEAR ENDED 31 JULY 2021**

Meetings of Directors

During the financial year, 12 meetings of directors were held and the attendances by each director during the year were as follows:

	Directors' Meetings	
	Eligible to attend	Number attended
A King	12	11
D Chomley	12	12
M McLaren	12	10
G Taunton	3	3
K Wharton	12	12
P Burey	12	10
P Nolan	3	1
T Munro	12	9
S Brooker	9	8
D Devney	9	9
G Bartel	9	7

Membership Details

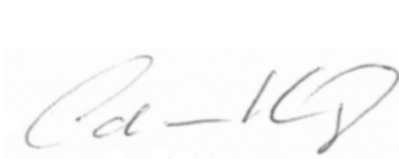
The Moree Golf Club Limited is a public company limited by guarantee and no shares or options are issued. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$50 each towards meeting any outstanding obligations of the company.

Membership Class	Number of Members	Individual Members Contribution on winding up of Company	Total Members Contribution on winding up of Company
Golfing members	386	\$ 50	\$ 19,300
Female social members	692	\$ 50	\$ 34,600
Male social members	657	\$ 50	\$ 32,850
Total	1,735	\$ 50	\$ 86,750

Auditors' Independence Declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is attached to these financial statements.

Signed in accordance with a resolution of the Board of Directors by:



Director



Director

Dated: 25 October 2021

**AUDITORS' INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF
MOREE GOLF CLUB LIMITED**

ABN 94 000 852 200

I declare that, to the best of my knowledge and belief, during the financial year to 31 July 2021 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

CROWE CENTRAL NORTH



Kylie Ellis
Partner
Registered Company Auditor (ASIC RAN 483424)
149 Otho St
INVERELL NSW 2360

Dated: 10 November 2021

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is external audit, conducted via the Crowe Australasia external audit division and Unison SMSF Audit. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

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MOREE GOLF CLUB LTD
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STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 JULY 2021

	Note	2021 \$	2020 \$
Sales revenue	2	2,947,978	2,154,322
Other income	3	93,348	213,110
Interest revenue calculated using the effective interest method		3,332	66
Administration expense		(157,501)	(125,216)
Advertising and promotional expenses		(152,513)	(157,053)
Cost of goods sold	4	(438,461)	(361,476)
Depreciation and amortisation expenses	4	(245,603)	(265,036)
Employee benefits expense		(741,955)	(681,483)
Finance costs	4	(10,565)	(3,581)
Loss on disposal of fixed assets		-	(63,934)
Occupancy expenses		(465,052)	(482,185)
Other expenses		(81,879)	(74,942)
Surplus before income tax expense attributable to members		751,129	152,592
Income tax expense	1(b)	-	-
Surplus after income tax expense		751,129	152,592
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year attributable to members		751,129	152,592

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STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 JULY 2021

	Note	2021 \$	2020 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	1,194,170	387,609
Trade and other receivables	6	13,375	42,500
Inventories	7	32,488	35,764
Other current assets	8	49,500	41,250
TOTAL CURRENT ASSETS		1,289,533	507,123
NON CURRENT ASSETS			
Property, plant and equipment	9	3,711,574	3,651,098
Investment property	10	90,000	90,000
Intangible assets	11	427,500	427,500
Right-of-use assets	12	5,025	6,611
TOTAL NON CURRENT ASSETS		4,234,099	4,175,209
TOTAL ASSETS		5,523,632	4,682,332
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	13	283,061	127,974
Contract liabilities	14	151,123	172,854
Borrowings	15	112,978	110,421
Employee benefits	16	44,498	47,123
Lease liabilities	17	1,581	10,550
Other liabilities	18	17,798	12,163
TOTAL CURRENT LIABILITIES		611,039	481,085
NON CURRENT LIABILITIES			
Contract liabilities	14	14,000	28,000
Borrowings	15	147,890	195,478
Employee benefits	16	23,386	-
Lease liabilities	17	3,913	5,494
TOTAL NON CURRENT LIABILITIES		189,189	228,972
TOTAL LIABILITIES		800,228	710,057
NET ASSETS		4,723,404	3,972,275
EQUITY			
Retained surpluses		4,723,404	3,972,275
TOTAL EQUITY		4,723,404	3,972,275

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STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 JULY 2021

	Retained Surpluses \$	Total \$
Balance at 1 August 2019	3,819,683	3,819,683
Surplus after income tax expense	<u>152,592</u>	<u>152,592</u>
Balance at 31 July 2020	<u>3,972,275</u>	<u>3,972,275</u>
Surplus after income tax expense	<u>751,129</u>	<u>751,129</u>
Balance at 31 July 2021	<u>4,723,404</u>	<u>4,723,404</u>

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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 JULY 2021

	Note	2021 \$	2020 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		3,317,004	2,639,499
Payments to suppliers and employees		(2,296,327)	(2,172,925)
Interest received		3,332	66
Finance costs		<u>(10,565)</u>	<u>(3,581)</u>
Net cash provided by operating activities		<u>1,013,444</u>	<u>463,059</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		34,636	56,583
Purchase of property, plant and equipment		<u>(185,938)</u>	<u>(92,342)</u>
Net cash used in investing activities		<u>(151,302)</u>	<u>(35,759)</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings and leases		46,350	-
Repayment of borrowings		(91,381)	(76,771)
Repayment of lease liabilities		<u>(10,550)</u>	<u>(7,919)</u>
Net cash provided by/(used in) financing activities		<u>(55,581)</u>	<u>(84,690)</u>
Net increase/(decrease) in cash held		806,561	342,610
Cash at the beginning of the financial year		<u>387,609</u>	<u>44,999</u>
Cash at the end of the financial year	5(a)	<u>1,194,170</u>	<u>387,609</u>

MOREE GOLF CLUB LTD

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021**

Note 1: Statement of Significant Accounting Policies

Basis of Preparation

The financial statements cover Moree Golf Club Ltd as an individual entity. Moree Golf Club Ltd is a public company limited by guarantee, incorporated and domiciled in Australia.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for not-for-profit oriented entities.

Historical cost convention

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 1.

The financial statements were authorised for issue on 25 October 2021 by the directors of the company.

Accounting Policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

The following significant accounting policies have been adopted in the preparation and presentation of the financial report:

(a) Revenue

The Company recognises revenue as follows:

Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the company is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the company: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are recognised as a refund liability.

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Sale of Goods

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

Rendering of Services

Revenue from a contract to provide services is recognised over time as the services are rendered based on either a fixed price or an hourly rate.

Other Revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

Volunteer services

The company has elected not to recognise volunteer services as either revenue or other form of contribution received. As such, any related consumption or capitalisation of such resources received is also not recognised.

All revenue is stated net of the amount of goods and services tax (GST).

(b) Income Tax

No provision for income tax has been raised as the entity considers itself exempt from paying income tax under Division 50 of the Income Tax Assessment Act 1997.

(c) Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

(d) Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. For the statement of cash flows presentation purposes, cash and cash equivalents also includes bank overdrafts, which are shown within borrowings in current liabilities on the statement of financial position.

(e) Investment Properties

Investment properties principally comprise of freehold land and buildings held for long-term rental and capital appreciation that are not occupied by the company. Investment properties are stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Investment properties are derecognised when disposed of or when there is no future economic benefit expected.

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(f) Property, Plant and Equipment

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment (excluding land) over their expected useful lives as follows:

Buildings & Improvements	2 - 5%
Plant & Equipment, Furniture & Fittings	5 - 40%

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

(g) Intangible Assets

Water Licences

The water licences held by the club are recorded at cost. The water licences are subject to annual impairment testing to the higher of fair value less related costs to sell and value in use.

(h) Investments and Other Financial Assets

Investments and other financial assets, other than investments in associates, are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the company has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all of a financial asset, its carrying value is written off.

Financial assets at fair value through profit or loss

Financial assets not measured at amortised cost or at fair value through other comprehensive income are classified as financial assets at fair value through profit or loss. Typically, such financial assets will be either: (i) held for trading, where they are acquired for the purpose of selling in the short-term with an intention of making a profit, or a derivative; or (ii) designated as such upon initial recognition where permitted. Fair value movements are recognised in profit or loss.

Financial assets at fair value through other comprehensive income

Financial assets at fair value through other comprehensive income include equity investments which the company intends to hold for the foreseeable future and has irrevocably elected to classify them as such upon initial recognition.

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**NOTES TO THE FINANCIAL STATEMENTS
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Impairment of financial assets

The company recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the company's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

For financial assets mandatorily measured at fair value through other comprehensive income, the loss allowance is recognised in other comprehensive income with a corresponding expense through profit or loss. In all other cases, the loss allowance reduces the asset's carrying value with a corresponding expense through profit or loss.

(i) Impairment of Non-Financial Assets

At the end of each reporting period, the company assesses whether there is any indication that an asset may be impaired. The assessment will include considering external sources of information and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use to the asset's carrying value. Any excess of the asset's carrying value of its recoverable amount is expensed to the statement of profit or loss and other comprehensive income.

Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the receivable amount of the cash-generating unit to which the asset belongs.

(j) Trade and Other Payables

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

(k) Contract Liabilities

Contract liabilities represent the company's obligation to transfer goods or services to a customer and are recognised when a customer pays consideration, or when the company recognises a receivable to reflect its unconditional right to consideration (whichever is earlier) before the company has transferred the goods or services to the customer.

(l) Borrowings

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest rate method.

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**NOTES TO THE FINANCIAL STATEMENTS
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(m) Lease Liabilities

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option or extension option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of an extension or purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

(n) Employee Benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

(o) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense. Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

Commitments and contingencies are disclosed on a gross basis.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021**

(p) Critical Accounting Judgements, Estimates and Assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Revenue from contracts with customers

When recognising revenue in relation to the sale of goods to customers, the key performance obligation of the company is considered to be the point of delivery of the goods to the customer, as this is deemed to be the time that the customer obtains control of the promised goods and therefore the benefits of unimpeded access.

Impairment of indefinite life intangible assets

The company assesses impairment of indefinite life intangible assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Employee Benefits Provision

As discussed in note 1, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Coronavirus (COVID-19) Pandemic

Judgement has been exercised in considering the impacts that the Coronavirus (COVID-19) pandemic has had, or may have, on the company based on known information. This consideration extends to the nature of the products and services offered, customers, supply chain, staffing and geographic regions in which the company operates. Other than as addressed in specific notes, there does not currently appear to be either any significant impact upon the financial statements or any significant uncertainties with respect to events or conditions which may impact the company unfavourably as at the reporting date or subsequently as a result of the Coronavirus (COVID-19) pandemic.

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**NOTES TO THE FINANCIAL STATEMENTS
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(q) New or Amended Accounting Standards and Interpretations Adopted

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

(r) Accounting Policies, Changes in Accounting Estimates and Errors

In order to provide more relevant reporting to the users of the financial statements and to ensure the financial statements comply with the measurement and recognition criteria of the accounting standards, there has been a change to the classification of equipment finance. As a result of this amendment and in accordance with AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors, the prior period accounts have been restated. What follows is the result of the restatement.

	Original 2020 \$	Effect of Restatement \$	Restated 2020 \$
STATEMENT OF FINANCIAL POSITION			
LIABILITIES			
CURRENT LIABILITIES			
Borrowings	50,712	59,709	110,421
Lease liabilities	70,259	(59,709)	10,550
TOTAL CURRENT LIABILITIES	481,085	-	481,085
NON-CURRENT LIABILITIES			
Borrowings	103,428	97,544	200,972
Lease liabilities	97,544	(97,544)	-
TOTAL NON-CURRENT LIABILITIES	228,972	-	228,972
STATEMENT OF CASH FLOWS			
CASHFLOWS FROM FINANCING ACTIVITIES			
Repayments of borrowings	(24,732)	(52,039)	(76,771)
Repayment of lease liabilities	(59,958)	52,039	(7,919)
Net cash provided by/(used in) financing activities	(84,690)	-	(84,690)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

	2021	2020
Note	\$	\$
Note 2: Revenue		
Revenue from contracts with customers		
Bar sales	1,074,586	847,526
Water sales	28,940	15,750
Raffles	50,267	36,411
Commissions - KENO and TAB	59,862	40,297
Membership subscriptions	26,281	19,152
Poker machine revenue	1,003,916	693,839
Golf course revenue	340,404	347,271
Green fees	69,505	56,849
Other commissions	24,286	15,311
Sponsorships and advertising	38,714	26,386
Sundry revenue	18,431	-
	<u>2,735,192</u>	<u>2,098,792</u>
Total revenue from contracts with customers		
Other revenue		
Donations	191,000	17,700
Sundry revenue	21,786	37,830
	<u>212,786</u>	<u>55,530</u>
Total other revenue		
Total revenue	<u>2,947,978</u>	<u>2,154,322</u>
Disaggregation of revenue		
Timing of revenue recognition		
Goods transferred at a point in time	2,520,849	1,950,945
Service transferred over time	214,343	147,847
	<u>2,735,192</u>	<u>2,098,792</u>
Note 3: Other Income		
Jobkeeper and other government subsidies	78,000	168,500
Rental income	5,160	4,270
Profit on disposal of assets	10,188	40,340
	<u>93,348</u>	<u>213,110</u>
Total other income		

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

	Note	2021 \$	2020 \$
Note 4: Surplus Before Income Tax Expense			
(a) Significant expenses:			
Advertising and promotional		152,513	155,815
Austar costs		19,064	13,665
Cost of sales		438,461	361,476
Depreciation expense		245,603	265,036
Directors expenses		981	1,856
Finance costs		10,565	3,581
Fuel & Oil		13,810	12,726
Insurance		55,326	62,969
Printing, postage and stationery		11,629	11,351
Professional costs		53,304	53,009
Provision for employee entitlements		20,761	(14,998)
Repairs and maintenance		237,963	243,251
Salary and wages		652,618	633,070
Sky/Tvn costs		13,683	11,977
Superannuation		60,725	54,409
Till variance		326	(372)
Utility expenses		73,851	75,848
Water effluent		12,695	22,810
Note 5: Cash and Cash Equivalents			
Cash on hand		65,470	54,940
Cash at bank		1,128,700	332,669
		<u>1,194,170</u>	<u>387,609</u>
(a) Reconciliation of cash and cash equivalents			
Cash and cash equivalents at the end of the financial year as shown in the statement of cash flows is reconciled to items in the statement of financial position as follows:			
Cash and cash equivalents		<u>1,194,170</u>	<u>387,609</u>
		<u>1,194,170</u>	<u>387,609</u>
Note 6: Trade and Other Receivables			
CURRENT			
Trade receivables		<u>13,375</u>	<u>42,500</u>
		<u>13,375</u>	<u>42,500</u>
Note 7: Inventories			
CURRENT			
Stock on Hand, at cost:			
Bar		<u>32,488</u>	<u>35,764</u>
		<u>32,488</u>	<u>35,764</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

	Note	2021 \$	2020 \$
Note 8: Other Assets			
CURRENT			
Prepayments		<u>49,500</u>	<u>41,250</u>
		49,500	41,250
Note 9: Property, Plant & Equipment			
Land, Buildings and Improvements (at cost)			
Work in Progress		161,503	-
Freehold land		<u>240,000</u>	<u>240,000</u>
Buildings		3,213,975	3,215,439
Less: Accumulated depreciation		<u>(975,787)</u>	<u>(896,501)</u>
		2,238,188	2,318,938
Improvements		598,248	599,578
Less: Accumulated depreciation		<u>(121,255)</u>	<u>(122,581)</u>
		476,993	476,997
Total Land and Buildings		<u>3,116,684</u>	<u>3,035,935</u>
Plant and Equipment - Owned (at cost)			
Plant and equipment		2,389,193	2,490,052
Less: Accumulated depreciation		<u>(1,794,303)</u>	<u>(1,906,138)</u>
Total Plant and Equipment - Owned		<u>594,890</u>	<u>583,914</u>
Plant and Equipment - Leased (at cost)			
Plant and equipment		-	57,661
Less: Accumulated depreciation		<u>-</u>	<u>(26,412)</u>
Total Plant and Equipment - Leased		<u>-</u>	<u>31,249</u>
Total Property, Plant and Equipment		<u>3,711,574</u>	<u>3,651,098</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

	Note	2021 \$	2020 \$
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(a) Movements in carrying amounts

	Land, Buildings & Improvements \$	Plant and Equipment - Owned \$
Balance at the beginning of the year	3,035,935	583,914
Additions	161,503	167,438
Disposals	(88)	(24,361)
Transfers	-	26,562
Depreciation expense	(80,666)	(158,663)
Carrying amount at the end of the year	3,116,684	594,890

	Plant and Equipment - Leased \$	Total \$
Balance at the beginning of the year	31,249	3,651,098
Additions	-	328,941
Disposals	-	(24,449)
Transfers	(26,562)	-
Depreciation expense	(4,687)	(244,016)
Carrying amount at the end of the year	-	3,711,574

(b) There is a registered mortgage over all properties owned by the company as well as a registered equitable mortgage over the assets of the club including working capital.

(c) No impairment has been recognised in respect of plant and equipment.

Note 10: Investment property

Investment property (at cost)	90,000	90,000
Less: Accumulated depreciation	-	-
Total Investment Properties	90,000	90,000

(a) Movements in carrying amounts

Balance at the beginning of the year	90,000	156,462
Additions	-	-
Disposals	-	(63,934)
Depreciation expense	-	(2,528)
Carrying amount at the end of the year	90,000	90,000

NOTES TO THE FINANCIAL STATEMENTS
 FOR THE YEAR ENDED 31 JULY 2021

	Note	2021 \$	2020 \$
Note 11: Intangible Assets			
Water licence		<u>427,500</u>	<u>427,500</u>
		427,500	427,500

Water Licence

The water licence is assessed as having an indefinite useful life. The measurement and recognition criteria is outlined in note 1 to the financial statements

The directors believe that the carrying amount of the water licence is not impaired and annual impairment testing will be conducted at each reporting date.

Note 12: Right-of-use Assets

Plant and equipment		<u>7,932</u>	<u>7,932</u>
Less: Accumulated depreciation		<u>(2,907)</u>	<u>(1,321)</u>
Total Right-of-use Assets		5,025	6,611

(a) Movements in carrying amounts

	Plant and Equipment \$	Total \$
Balance at the beginning of the year	6,611	6,611
Additions	-	-
Disposals	-	-
Depreciation expense	<u>(1,586)</u>	<u>(1,586)</u>
Carrying amount at the end of the year	5,025	5,025

Note 13: Trade and Other Payables

CURRENT

Unsecured liabilities;

Trade payables	48,222	61,586
Capital creditor	157,303	-
GST payable	25,051	23,575
Members draws	7,100	6,400
Sundry payables and accrued expenses	45,385	36,413
Total Trade and Other Payables	283,061	127,974

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

Note	2021 \$	2020 \$
Note 14: Contract Liabilities		
CURRENT		
Poker machine jackpot liability	32,361	28,950
Subscriptions received in advance	69,888	88,946
Sponsorship in advance	25,505	33,272
Leased income in advance	23,369	21,686
Total Current Contract Liabilities	151,123	172,854
NON-CURRENT		
Leased income in advance	14,000	28,000
Total Non-Current Contract Liabilities	14,000	28,000
Total Contract Liabilities	165,123	200,854
Note 15: Borrowings		
CURRENT		
Secured liabilities:		
Bank loan	50,712	50,712
Equipment finance	62,266	59,709
	112,978	110,421
NON-CURRENT		
Secured liabilities:		
Bank loan	69,024	103,428
Equipment finance	78,866	92,050
	147,890	195,478
Total Borrowings	260,868	305,899
(a) Total current and non-current secured liabilities:		
Bank loan	119,736	154,140
Equipment finance	141,132	151,759
	260,868	305,899
(b) The Westpac Bank holds a mortgage over 2 Greenbah Rd Moree and 158 Heber St Moree, plus a General Security Agreement (FFC) over all current and future assets of the Club.		
The amount recorded as expected to be repaid in next 12 months is the actual payments required between 1 August 2020 - 31 July 2021 per the loan contract.		
(c) The unused portion of approved finance facilities are:		
Line of credit	400,000	400,000
Bank overdraft	50,000	50,000
Credit card	16,000	16,000
	466,000	466,000

NOTES TO THE FINANCIAL STATEMENTS
 FOR THE YEAR ENDED 31 JULY 2021

	Note	2021 \$	2020 \$
Note 16: Employee Benefits			
CURRENT			
Provision for employee benefits		<u>44,498</u>	<u>47,123</u>
		44,498	47,123
NON CURRENT			
Provision for employee benefits		<u>23,386</u>	<u>-</u>
		23,386	-
Provision for employee benefits			
A provision has been recognised for employee entitlements relating to annual and long service leave. In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based on historical data. The measurement and recognition criteria relating to employee benefits has been included in Note 1 to this report.			
Note 17: Lease Liabilities			
CURRENT			
Lease liabilities		<u>1,581</u>	<u>10,550</u>
		1,581	10,550
NON-CURRENT			
Lease liabilities		<u>3,913</u>	<u>5,494</u>
		3,913	5,494
Total lease liabilities		<u>5,494</u>	<u>16,044</u>
Note 18: Other Liabilities			
CURRENT			
Funds held		<u>17,798</u>	<u>12,163</u>
		17,798	12,163

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

Note	2021 \$	2020 \$
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Note 19: Capital Commitments and Contingent Items

(a) Capital Expenditure Commitments

The amounts committed at each year end are as follows;

Supply and installation of golf course irrigation system	981,341	-
	981,341	-

- In July 2021 the Club entered an agreement with D and A Irrigation Pty Ltd for the supply and installation of a new irrigation system at the Moree Golf Course. The remaining amount of this commitment payable is noted above.

(b) Contingent Assets & Contingent Liabilities

The company had no contingent assets or contingent liabilities as at 31 July 2021.

Note 20: Events After the End of the Reporting Period

The impact of the Coronavirus (COVID-19) pandemic is ongoing and while it has been financially positive for the company up to 31 July 2021, it is not practicable to estimate the potential impact, positive or negative, after the reporting date. The situation is rapidly developing and is dependent on measures imposed by the Australian Government and other countries, such as maintaining social distancing requirements, quarantine, travel restrictions and any economic stimulus that may be provided.

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

Note 21: Related Party Transactions

Key Management Personnel

The totals of remuneration paid to key management personnel (KMP) during the year are as follows:

Key management personnel compensation	105,583	108,690
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Other Related Parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Transactions with related parties were:

Tauroma Farming of which Director G Taunton (resigned November 2020) is associated with	-	15,750
P Burey trading as PA Burey	9,075	9,469

D Chomley works for Westpac Bank which provided the club with banking facilities.

Note 22: Company Details

The club is incorporated and domiciled in Australia as a company limited by guarantee.

The registered office and principal place of business is:

2 Greenbah Road
 MOREE NSW 2400

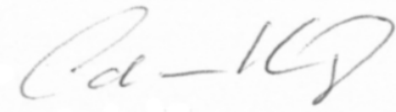
MOREE GOLF CLUB LIMITED
ABN 94 000 852 200

DIRECTORS' DECLARATION
FOR THE YEAR ENDED 31 JULY 2021

The directors of the company declare that:

- 1. the attached financial statements and notes comply with the Corporations Act 2001, Australian Accounting Standards - Reduced Disclosure Requirements, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- 2. the attached financial statements and notes give a true and fair view of the company's financial position as at 31 July 2021 and of its performance for the financial year ended on that date; and
- 3. there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors by:



Director



Director

Dated: 25 October 2021

**INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF
MOREE GOLF CLUB LIMITED**

ABN 94 000 852 200

Opinion

We have audited the financial report of Moree Golf Club Limited (the Company), which comprises the statement of financial position as at 31 July 2021, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Company's financial position as at 31 July 2021 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Coronavirus (COVID-19) Pandemic

We draw attention to Note 20 of the financial statements, which describes the effects of the World Health Organisation's declaration of a global health emergency relating to the spread of COVID-19. Our opinion is not modified in respect of this matter.

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is external audit, conducted via the Crowe Australasia external audit division and Unison SMSF Audit. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

Findex (Aust) Pty Ltd, trading as Crowe Australasia is a member of Crowe Global, a Swiss verein. Each member firm of Crowe Global is a separate and independent legal entity. Findex (Aust) Pty Ltd and its affiliates are not responsible or liable for any acts or omissions of Crowe Global or any other member of Crowe Global. Crowe Global does not render any professional services and does not have an ownership or partnership interest in Findex (Aust) Pty Ltd. Services are provided by Crowe Central North, an affiliate of Findex (Aust) Pty Ltd. Liability limited by a scheme approved under Professional Standards Legislation. Liability limited other than for acts or omissions of financial services licensees.

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**INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF
MOREE GOLF CLUB LIMITED**

ABN 94 000 852 200

Other Information

The directors are responsible for the other information. The other information comprises the information contained in the Company's Directors Report for the year ended 31 July 2021, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

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**INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF
MOREE GOLF CLUB LIMITED**

ABN 94 000 852 200

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

CROWE CENTRAL NORTH



Kylie Ellis
Partner

Registered Company Auditor (ASIC RAN 483424)
149 Otho St
INVERELL NSW 2360

Dated: 10 November 2021

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is external audit, conducted via the Crowe Australasia external audit division and Unison SMSF Audit. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

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